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E-mail address: Darryl.White@swdevon.gov.uk

Date:

Dear Councillor

WEST DEVON HUB COMMITTEE - TUESDAY, 17TH JULY, 2018

I refer to the agenda for the above meeting and attach papers in connection with the following item(s).

Agenda No Item

3. <u>Items Requiring Urgent Attention</u> - (Pages 1 - 24)

Future Partnership Funding

Yours sincerely

Darryl White Senior Specialist – Democratic Services

Encs



Agenda Item 3

Report to: **Hub Committee**

Date: **17 July 2018**

Title: Future Partnership Funding

Portfolio Area: **Deputy Leader – Cllr Samuel**

Wards Affected: All

Relevant Scrutiny Committee: Overview and Scrutiny Committee

Urgent Decision: N Approval and Y

clearance obtained:

Date next steps can be taken: Any recommendations will be presented as an unstarred minute to the Council meeting on 24 July 2018 for further consideration

Author: **Darryl White** Role: **Senior Specialist –**

Democratic Services

Contact: darryl.white@swdevon.gov.uk

Recommendations:

That the Hub Committee RECOMMEND to Council that future partnership funding be set in line with the proposals outlined in the table at paragraph 3.1 below.

1. Executive summary

- 1.1 At its meeting on 26 June 2018, the Overview and Scrutiny Committee considered the concluding report of the Partnership Funding Task and Finish Group (as attached at Appendix A).
- 1.2 Having considered the report at great length, the majority of Members were not willing to accept each of the four recommendations of the Task and Finish Group (as set out at Appendix A).
- 1.3 In light of these contrary views, this report therefore presents the conclusions of the Deputy Leader and requests that the Hub Committee

reaches a view for onward consideration at the Council meeting on 24 July 2018.

2. Key Issues for Consideration – Overview and Scrutiny Committee Views

At its meeting on 26 June 2018, the Overview and Scrutiny Committee expressed the following particular views:

'Statutory' Partnerships

2.1A number of Members were unconvinced that those partnerships that were listed as being 'statutory' (Tamar Estuaries Consultative Forum; Tamar Valley AONB; and the World Heritage Site) provided sufficient value for money. In addition, discontent was expressed that the Task and Finish Group had seemingly accepted that the funding for these was 'fixed' and therefore unable to be reduced. Some Members were firmly of the view that there was scope to reduce the funding allocated to these instead of some of the other partnerships that were proposed to lose monies.

Heart of the South West LEP

- 2.2There was also widespread disappointment amongst Committee Members that there was no reduction being proposed to the £5,000 annual grant allocated to the LEP.
- 2.3 The point was also made that the £5,000 would be much better used to support other more local partnership arrangements that were being proposed to face reductions (e.g. the Youth Games, Junior Life Skills, Okehampton Community Transport, and Tavistock Ring and Ride).

Comments Relating to the Survey Findings

- 2.4 With regard to the survey feedback contained in the Task and Finish Group report, some Members did not feel that, in all instances, the conclusions were justified by the comments contained.
- 2.5 To overcome this point, it was agreed that the summary findings should be appended in full to this report (Appendix B refers).

Proposed Funding Summary up to 2023/24

- 2.6 Such were the difficulties in predicting the future financial position for the Council (coupled with the vast difference in Member opinions expressed), that a number of Members questioned the actual need to make a series of recommendations that were looking so far in advance (i.e. to 2023/24).
- 2.7 As a result, it was moved and seconded that the Task and Finish Group recommendations relating to future funding should at this time only be agreed for 2019/20.

2.8 For clarity, these funding proposals are outlined in the table below:

Partnership	Current Allocation	Proposed 2019/20
Citizens Advice - inflationary increase in line with CPI *	£32,900	£33,722
CVS	£8,500	£5,100
SW Rotary Youth Games	£3,000	£2,000
HotSW LEP	£5,000	£5,000
Junior Life Skills	£2,160	£1,440
OCRA	£2,000	£1,333
Okehampton Community Transport	£10,315	£6,533
Tamar Estuaries Consultative Forum	£4,500	£4,500
Tamar Valley AONB	£8,835	£8,835
Tavistock Ring & Ride	£10,315	£6,533
World Heritage Site	£4,000	£4,000
Young Devon	£3,750	£2,500
	£95,275	£81,496

2.9 When put to the vote, it was declared carried by six votes in favour, with three against that this recommendation should be put forward to the Hub Committee for further consideration.

3. **Deputy Leader Views**

- 3.1 On balance, the Deputy Leader (in her capacity as lead Hub Committee Member for Partnerships and a Member of the Task and Finish Group) has weighed up the recommendations of both the Task and Finish Group and the Overview and Scrutiny Committee and is of the view that:
 - To enable for future certainty and budgetary planning for these Partnerships, the Council should make a decision for the next five years (i.e. to 2023/24) at its meeting on 24 July 2018;
 - There is a distinction to be made between discretionary grant funding to organisations and funding to 'key' constituted partnerships where the Council has seats on the Board and/or is included in the governance arrangements. As a consequence, those partnerships identified as being 'key' and/or statutory should not receive any funding reductions during this period; and
 - In light of the budgetary pressures facing the Council, she does not feel it appropriate at this time to recommend any inflationary annual increase to the Citizens Advice.

To reflect these views, a revised proposed funding summary is outlined below:

Proposed Funding Summary

Partnership	Current Allocation	Proposed 2019/20	Proposed 2020/21	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24
Citizens Advice *	£32,900	£32,900	£32,900	£32,900	£32,900	£32,900
CVS	£8,500	£5,100	£2,550	£0	£0	£0
SW Rotary Youth Games	£3,000	£2,000	£1,000	£0	£0	£0
HotSW LEP	£5,000	£5,000	£5,000	£5,000	£5,000	£5,000
Junior Life Skills	£2,160	£1,440	£720	£0	£0	£0
OCRA	£2,000	£1,333	£666	£0	£0	£0
Okehampton Community Transport	£10,315	£6,533	£3,266	£0	£0	£0
Tamar Estuaries Consultative Forum *	£4,500	£4,500	£4,500	£4,500	£4,500	£4,500
Tamar Valley AONB *	£8,835	£8,835	£8,835 (or less)	£8,835 (or less)	£8,835 (or less)	£8,835 (or less)
Tavistock Ring & Ride	£10,315	£6,533	£3,266	£0	£0	£0
World Heritage Site *	£4,000	£4,000	£4,000	£4,000	£4,000	£4,000
Young Devon	£3,750	£2,500	£1,250	£0	£0	£0
Total	£95,275	£80,674	£68,253	£55,235	£55,235	£55,235

- (* Denotes those 'key' and/or statutory partnerships.)
 - 3.2 If these proposals are unpalatable to the wider Hub Committee at this time, then the Deputy Leader asks that Members agree recommendations for 2019/20 at this meeting (for onward consideration by the Council at its meeting on 24 July 2018). The main purpose of this request is to provide these partners with as much notice as possible before the next financial year.
 - 3.3 With regard to those years after 2019/20, the Deputy Leader would then ask that the Committee acknowledge that further consideration of this matter will be required as part of the Five Year Medium Term Financial Strategy report that is intended to be presented to the Hub Committee meeting on 11 September 2018.

4. Implications

Implications	Relevant	Details and proposed measures to address
	to	
	proposals	
	Y/N	

Legal/Governance	Localism Act 2011 (Section 1 – Powers of General Competence). Those partnerships required by statute have their own specific legislative requirements; The Task and Finish Group Terms of Reference included the need to address the legal basis for partnerships generally and specific agreements for individual partnerships.
	Updated partnership agreements will require individual legal input.
Financial	The proposed future Partnership funding levels are set out in the table in section 3.1 above.
Risk	A failure to review partnership principles, partnership arrangements and partnership opportunities could lead to: • Ineffective use of council funds; • Poor quality service to those in need of support; • Inequality of delivery across the council area; and • Knock on resource pressures direct to the council. These risks are mitigated by detailed reviews akin to the piece of work undertaken by the Task and Finish Group and the Overview and Scrutiny Committee.
Comprehensive Im	act Assessment Implications
Equality and Diversity	The services provided by partnerships promote equal opportunities and help prevent discrimination in our communities.
Safeguarding	Partners are required to operate to adopted Child and Vulnerable Adult Safeguarding Policies where appropriate.
Community Safety, Crime and Disorder	Partnerships should provide advice and volunteering opportunities which reduce the potential for anti-social behaviour.
Health, Safety and Wellbeing Other implications	Partnerships include consideration of health, safety and wellbeing implications where appropriate N/A

Supporting Information

Appendices:

Appendix A – Task and Finish Group Report presented to the Overview and Scrutiny Committee meeting held on 26 June 2018 (including Appendix A to this report – Proposed Allocations 2019/20 – 2023-24); and Appendix B – Summary Findings of Member Partnership Survey.

Background Papers:

Budget Proposals report to Council meeting on 20 February 2018; and The minutes arising from the Council meeting on 20 February 2018.

Report to: **Overview & Scrutiny Committee**

Date: **26 June 2018**

Title: Partnership Funding Task & Finish Group

Portfolio Area: Strategy and Commissioning

Wards Affected: All

Relevant Scrutiny Committee: N/A

Urgent Decision: N Approval and Y

clearance obtained:

Date next steps can be taken: Any recommendations will be presented in the first instance to the Hub Committee meeting on 17 July 2018 for further consideration.

Author: Cllr Julie Yelland Role: Chair of the Partnership

Funding Task and Finish

Group

Contact: cllr.yelland@swdevon.gov.uk

Recommendations:

That the Committee RECOMMEND to the Hub Committee to RECOMMEND to Council to:

- 1. continue to fund partnerships that alleviate the statutory work that would otherwise have to be done by the Council;
- 2. increase the funding to partnerships that undertake statutory work by applying an inflationary uplift in line with the published Consumer Price Index figures (CPI);
- reduce funding to nil for other organisations over a 3-year period; and
- 4. encourage all organisations to seek alternative funding by drawing their attention to other potential income streams that are funded by WDBC.

1. Executive summary

- 1.1 The Overview and Scrutiny Committee appointed a Task and Finish Group to review Discretionary Partnership Funding. This report details the methodology, resources used and recommendations.
- 1.2 Recommendations have been arrived at in response to various Member events including the Corporate Strategy Workshops; a survey of Members, The MTFS Workshop and the opinion of the Financial Stability Working Group.
- 1.3 Summary of the results of the Members' Survey are:
 - The majority of Members support funding in line with the term (i.e. 5 years) of the Medium Term Financial Strategy;
 - Over 96% supported CA funding i.e. statutory;
 - Majority supported borough wide initiatives;
 - Majority said no to funding partners that cover just part of the Borough;
 - Majority support to increase statutory funding in line with inflation;
 - Majority said yes to reducing discretionary partnership funding; and
 - Reducing non-statutory provision to nil within 3 years or less received the most support.
- 1.4 Recommendations from the Committee will be presented to the Hub Committee on 17 July 2018 and then Full Council on 24 July 2018.

2. Background

- 2.1 In June 2017 a Task & Finish Group was put together to conduct a Discretionary Grant Funding Review regarding Partnership Funding with members drawn from O&S. The objectives were:
 - to review existing discretionary partnership funding;
 - to take into account value for money;
 - to ensure grants were aligned with council priorities; and
 - to consider whether members wished to scale back funding or continue with funding provision.
- 2.2 The initial recommendations for the 2018/19 Budget were based on an indicative reduction in partnership funding levels of £25,000 which was used in the Medium Term Financial Strategy (report to the Hub Committee meeting on 28 November 2017) for modelling purposes. The recommendations of the Task and Finish Group (i.e. to reduce funding levels by £28,000) were considered by the Overview and Scrutiny Committee at its meeting on 16 January 2018; the Hub Committee at its meeting on 6 February 2018; and the Full Council meeting on 20 February 2018, with the final decision resulting in the partnership funding levels being reduced by £15,500.

Funding Summary as agreed by Members on 20 February 2018			
-			
Partnership	2017/18 Allocation	2018/19 Allocation	
BIP (Subject to market testing)	£15,000	£8,000	
Citizens Advice	£32,900	£32,900	
CVS	£8,500	£8,500	
Devon Rail Partnership	£2,500	£0	
SW Rotary Youth Games	£3,000	£3,000	
HoTSW LEP	£5,000	£5,000	
Junior Life Skills	£2,160	£2,160	
OCRA	£2,000	£2,000	
Okehampton Community Transport	£10,315	£10,315	
South West Museums	£2,000	£0	
Tamar Estuaries Consultative Forum	£4,500	£4,500	
Tamar Valley AONB	£8,835	£8,835	
Tavistock Ring & Ride	£10,315	£10,315	
Villages in Action (Carn 2 Cove)	£4,000	£0	
World Heritage Site	£4,000	£4,000	
Young Devon	£7,500	£7,500	
	£122,525	£107,025	

2.3 It was agreed that, in fairness to partners, the Task & Finish Group should meet promptly in the following financial year to recommend a settlement (partnership contribution) for 2019/20 which should be communicated to partners as early as possible in order for them to plan accordingly.

3. Outcomes/outputs

- 3.1 The Corporate Strategy recognises the challenges faced by the Council namely that of the withdrawal of core central government funding and setting a balanced budget without cutting statutory services while acknowledging that it costs more to deliver services in rural areas. The Corporate Strategy encompasses themes for communities and wellbeing, however, there are opportunities for these themes to be delivered by organisations accessing the Lotto; Crowdfunding; Communities Together Fund and Village Hall Grants.
- 3.2 This was echoed in the MTFS Workshop that was held on 1st May 2018 where it was clear that no budget line could be held to be sacrosanct. The Council had previously approved work to be done to deliver savings and increase income with Partnership Funding included on the basis that

beneficiaries will have the opportunity to get involved with funding streams referred to above. It was recognised that early decisions need to made to feed into the overall 2019/20 budget including bringing strategy lines together.

- 3.3 The Financial Stability Working Group did not set a target for savings, however, their views were that a potential solution could be to reduce funding and ask partnership groups to bid for monies on an annual basis along the lines of other grant applications (using funds from the new SeaMoor Lotto or via the proposed Crowdfunder platform) so that groups do not automatically receive funding.
- 3.4 A Members' Survey was conducted throughout May 2018 with 26 responses out of a possible 31 (86%). The outcome is as follows:-
 - Q1. Do you think we should agree partnership funding for the next 5 years i.e. in line with the MTFS?
 - R. 20 members (77%) Yes
 - Q2. Do you think we should fund partnerships that alleviate the statutory work that would otherwise have to be done by the Council? e.g. Citizens Advice
 - R. 25 members (96%) Yes
 - Q3. Do you think we should fund partnerships that deliver outcomes that are "nice to haves" and not statutory; but deliver benefits Borough wide? *R. 17 members (65%) Yes.*
 - Q4. Do you think we should fund partnerships that deliver outcomes that are "nice to haves" and not statutory; but deliver benefits to only parts of the Borough?
 - R. 12 members (46.15%) No. (8 members (30%) did not know)
 - Q5. Do you think that the partnerships that undertake statutory work for us should receive an inflationary increase to their funding? *R. 15 members (58%) Yes*
 - Q6. Do you think that the partnerships we currently fund but are "nice to haves" should have a reduction to their funding?

 R. 19 members (73%) Yes
 - Q7. If you have stated that you think the "nice to have" partnerships should have a reduction in their funding, how much do you think the reduction should be each year?
 - R. 18 members (69%) agreed funding should be reduced with 23% of the 18 respondents supporting reduction to nil within 3 years.
- 3.5 These results made it very clear that the majority of those who took part supported a 5-year funding plan with organisations that benefit the whole Borough taking priority over those who only deliver benefits to some areas. The majority expressed a wish to apply an inflationary increase to any organisation that undertook statutory work and to reduce funding to the

- partners who do not. With regard to the timeframe and percentage of reduction, there were mixed views, however, the majority of those who expressed an opinion supported a reduction over a 3-year period.
- 3.6 It is recognised that the work of the Citizens Advice directly alleviates the statutory work that would otherwise have to be carried out by the Council and an inflationary increase in line with CPI is proposed in the table below.
- 3.7 It is not anticipated that the amount allocated to HoTSW LEP; Tamar Estuaries Consultative Forum; Tamar Valley AONB and the World Heritage Site would change as the funding is fixed.
- 3.8 The table below shows proposed Discretionary Partnership Funding over the next 3 years. Years 4 and 5 would see no reductions, assuming no change in provision to the organisations listed in the previous paragraph. The total amount of grant funding payable would increase in years 4 and 5 if Citizens Advice is awarded an annual inflationary uplift.

Proposed Funding Summary							
Partnership	Current Allocation	Proposed 2019/20	Proposed 2020/21	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24	
Citizens Advice - inflationary increase in line with CPI *	£32,900	£33,722	£34,565	£35,429	£36,315	£37,223	
CVS	£8,500	£5,100	£2,550	£0	£0	£0	
SW Rotary Youth Games	£3,000	£2,000	£1,000	£0	£0	£0	
HotSW LEP	£5,000	£5,000	£5,000	£5,000	£5,000	£5,000	
Junior Life Skills	£2,160	£1,440	£720	£0	£0	£0	
OCRA	£2,000	£1,333	£666	£0	£0	£0	
Okehampton Community Transport	£10,315	£6,533	£3,266	£0	£0	£0	
Tamar Estuaries Consultative Forum	£4,500	£4,500	£4,500	£4,500	£4,500	£4,500	
Tamar Valley AONB	£8,835	£8,835	£8,835	£8,835	£8,835	£8,835	
Tavistock Ring & Ride	£10,315	£6,533	£3,266	£0	£0	£0	
World Heritage Site	£4,000	£4,000	£4,000	£4,000	£4,000	£4,000	
Young Devon	£3,750	£2,500	£1,250	£0	£0	£0	
	£95,275	£81,496	£69,618	£57,764	£58,650	£59,558	

*NB March 2018 CPI of 2.5% applied for demonstration purposes. Actual uplift to be determined in line with published figures year on year.

4. Options available and consideration of risk

- 4.1 The Task & Finish Group was re-convened in March 2018 and was enlarged to include the Deputy Leader as Partnership Arrangements sat within her Portfolio together with the Lead Member for Health & Wellbeing. Members were Cllr Yelland; Cllr Cloke; Cllr Moyse; Cllr Moody and Cllr Samuel.
- 4.2 Letters were written to existing partners at the end of April, enclosing grant monies for 2018/19 and advising them that the Council was not in a position to guarantee funding in future years. The recipients were encouraged to be pro-active in seeking alternative sources of funding and were reminded they would have the opportunity to sign up to the SeaMoor Lotto; take part in the emerging Crowdfunding initiative and apply to the Communities Together Fund (which replaced TAP Funding) through their local Links Committees.
- 4.3 The following Member events took place which have informed the recommendations made by the T&F Group:
 - The Corporate Strategy Workshops held on 27 February and 13 March with a new 5-year Corporate Strategy being approved by Full Council on 20 May 2018.
 - A Survey that was circulated to all Members in April 2018
 - The Medium Term Financial Strategy Member Workshop held on 1 May 2018
 - The view of the Financial Stability Working Group who met on 15 May 2018 and their subsequent report to the Hub Committee on 5 June 2018.
- 4.4 Consideration was given to inviting representatives from each organisation to meet with the T&F Group to discuss their funding needs. It was agreed that this would not be fair to the beneficiaries due to the fact that any recommendations arising would have no bearing on the importance and value of the work of the groups in question.
- 4.5 Each organisation was looked at to see if they continued to fall within the remit of discretionary partnership funding. The organisations listed below were not considered for the following reasons:
 - BIP This is a contract with no discretionary top up so removed from list
 - Devon & Cornwall Rail Partnership -Partnership still in operation, however, WDBC ceased making financial contributions several years ago. Removed from list.
 - Tamar Valley AONB- There is a statutory duty to fund or make alternative provision to the equivalent value. The amount is fixed.
 - Tamar Estuaries Consultative Forum-There is a statutory duty to fund or make alternative provision to the equivalent value. The amount is fixed.

- World Heritage Status Funding required to protect status.
- HoSWLEP Previously agreed to maintain funding at £5,000 for the foreseeable future.
- South West Museums Council approved cessation of funding 20 February 2018.
- Villages in Action (Carn 2 Cove) Council approved cessation of funding 20 February 2018.

Funding for Young Devon was approved at £7,500 for 2018/19, however, the contribution was halved for this year as they are no longer delivering on Young Carers due to loss of DCC contract.

5. **Proposed Way Forward**

- 5.1. It is recommended that the Committee recommend to the Council (via the Hub Committee) to:
 - 1. continue to fund partnerships that alleviate the statutory work that would otherwise have to be done by the Council;
 - 2. increase the funding to partnerships that undertake statutory work by applying an inflationary uplift in line with the published Consumer Price Index figures (CPI);
 - 3. reduce funding to nil for other organisations over a 3-year period; and
 - 4. encourage all organisations to seek alternative funding by drawing their attention to other potential income streams that are funded by WDBC.

6. **Implications**

Implications	Relevant to proposals Y/N	Details and proposed measures to address
Legal/Governance		Localism Act 2011 (Section 1 – Powers of General Competence). Those partnerships required by statute have their own specific legislative requirements;
		O&S Partnerships Task and Finish Group Terms of Reference included need to address legal basis for partnerships generally and specific agreements for individual partnerships.
		Updated partnership agreements will require individual legal input.
Financial		The proposed future Partnership funding levels are set out in the table in section 3.8.
Risk		A failure to review partnership principles, partnership arrangements and partnership opportunities could lead to:

	 Ineffective use of council funds; Poor quality service to those in need of support; Inequality of delivery across the council area; and Knock on resource pressures direct to the council. These risks are mitigated by detailed reviews akin to the piece of work undertaken by this Task and Finish Group.
Comprehensive Im	pact Assessment Implications
Equality and Diversity	The services provided by partnerships promote equal opportunities and help prevent discrimination in our communities.
Safeguarding	Partners are required to operate to adopted Child and Vulnerable Adult Safeguarding Policies where appropriate.
Community Safety, Crime and Disorder	Partnerships should provide advice and volunteering opportunities which reduce the potential for anti-social behaviour.
Health, Safety and Wellbeing	Partnerships include consideration of health, safety and wellbeing implications where appropriate
Other implications	N/A

Supporting Information

Appendices:

Appendix A – Proposed Allocations 2019/20 – 2023/24

Background Papers:

Budget Proposals report to Council meeting on 20 February 2018; and The minutes arising from the Council meeting on 20 February 2018.

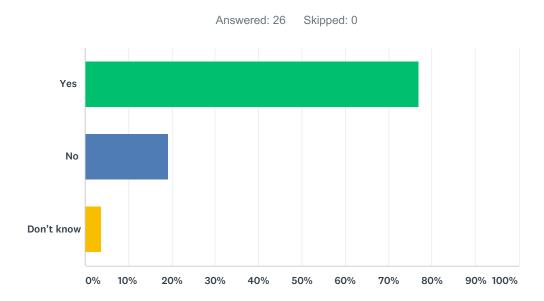
Proposed Funding Summary

Partnership	Current Allocation	Proposed 2019/20	Proposed 2020/21	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24
Citizens Advice - inflationary increase in line with CPI	£32,900	£33,722	£34,565	£35,429	£36,315	£37,223
CVS	£8,500	£5,100	£2,550	£0	£0	£0
SW Rotary Youth Games	£3,000	£2,000	£1,000	£0	£0	£0
HoSW LEP	£5,000	£5,000	£5,000	£5,000	£5,000	£5,000
Junior Life Skills	£2,160	£1,440	£720	£0	£0	£0
OCRA	£2,000	£1,333	£666	£0	£0	£0
Okehampton Community Transport	£10,315	£6,533	£3,266	£0	£0	£0
Tamar Estuaries Consultative Forum	£4,500	£4,500	£4,500	£4,500	£4,500	£4,500
Tamar Valley AONB	£8,835	£8,835	£8,835	£8,835	£8,835	£8,835
Tavistock Ring & Ride	£10,315	£6,533	£3,266	£0	£0	£0
World Heritage Site	£4,000	£4,000	£4,000	£4,000	£4,000	£4,000
Young Devon	£3,750	£2,500	£1,250	£0	£0	£0
]	£95,275	£81,496	£69,618	£57,764	£58,650	£59,558

Basis for inflationary uplift is Consumer Price Index (CPI). March 2018 CPI was 2.5% Recommend that the latest published CPI figures are used.

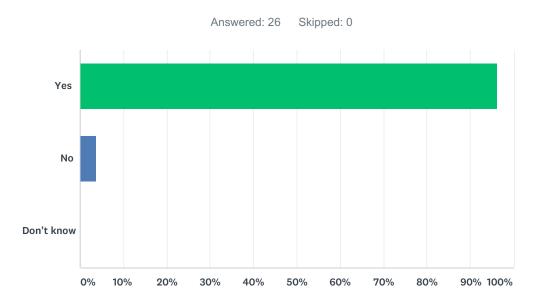
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Q2 Do you think we should agree partnership funding for the next 5 years i.e. in line with the MTFS?



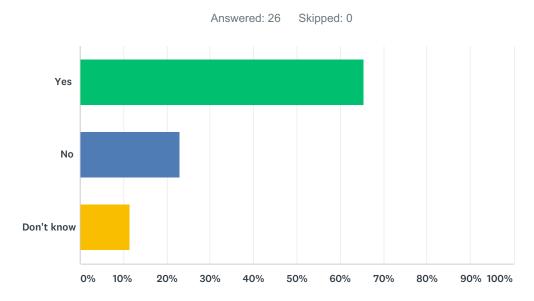
ANSWER CHOICES	RESPONSES	
Yes	76.92%	20
No	19.23%	5
Don't know	3.85%	1
TOTAL		26

Q3 Do you think we should fund partnerships that alleviate the statutory work that would otherwise have to be done by the Council? e.g. Citizens Advice



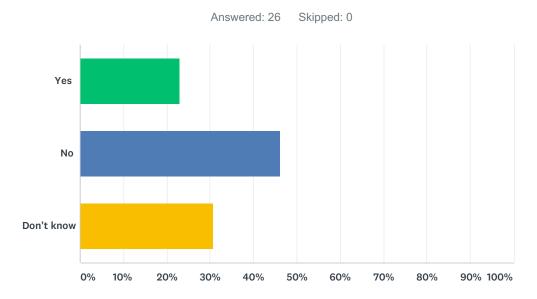
ANSWER CHOICES	RESPONSES	
Yes	96.15%	25
No	3.85%	1
Don't know	0.00%	0
TOTAL		26

Q4 Do you think we should fund partnerships that deliver outcomes that are "nice to haves" and not statutory; but deliver benefits Borough wide?



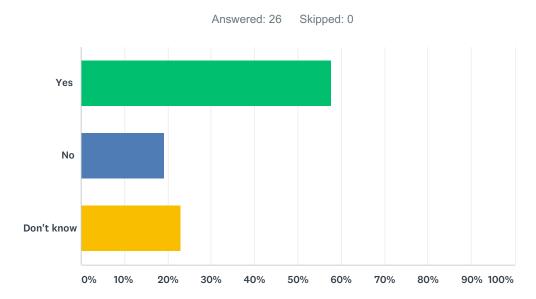
ANSWER CHOICES	RESPONSES	
Yes	65.38%	17
No	23.08%	6
Don't know	11.54%	3
TOTAL		26

Q5 Do you think we should fund partnerships that deliver outcomes that are "nice to haves" and not statutory; but deliver benefits to only parts of the Borough?



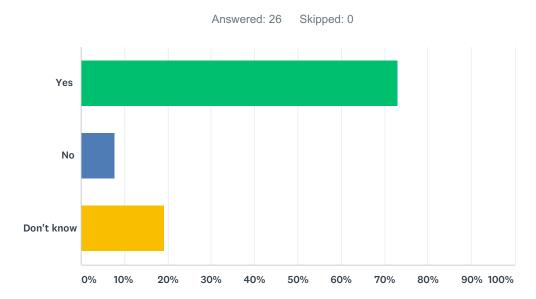
ANSWER CHOICES	RESPONSES	
Yes	23.08%	6
No	46.15%	12
Don't know	30.77%	8
TOTAL		26

Q6 Do you think that the partnerships that undertake statutory work for us should receive an inflationary increase to their funding?



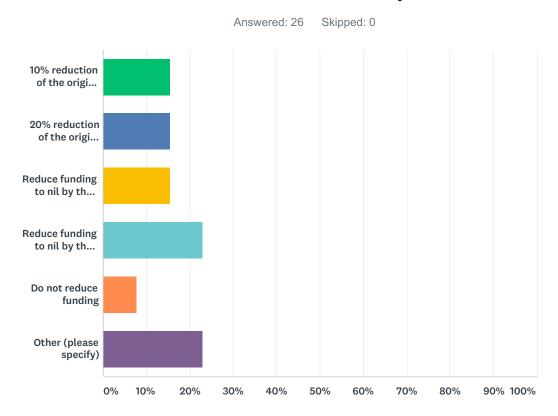
ANSWER CHOICES	RESPONSES	
Yes	57.69%	15
No	19.23%	5
Don't know	23.08%	6
TOTAL		26

Q7 Do you think that the partnerships we currently fund but are "nice to haves" should have a reduction to their funding?



ANSWER CHOICES	RESPONSES	
Yes	73.08%	19
No	7.69%	2
Don't know	19.23%	5
TOTAL		26

Q8 If you have stated that you think the "nice to have" partnerships should have a reduction in their funding. How much do you think the reduction should be each year?



ANSWER CHOICES		RESPONSES	
10% reduction of the original amount each year over the next 5 years i.e. a 50% reduction by 2023/24	15.38%	4	
20% reduction of the original amount each year over the next 5 years i.e. nil funding by 2023/24	15.38%	4	
Reduce funding to nil by the end of year 2	15.38%	4	
Reduce funding to nil by the end of year 3	23.08%	6	
Do not reduce funding	7.69%	2	
Other (please specify)	23.08%	6	
TOTAL		26	

Q9 You have now completed each of the survey questions. Your responses will be considered by the Overview & Scrutiny Partnership Task & Finish Group which will then make a set of recommendations on future funding levels. Should you wish to make any further comments please type them in the box and click DONE to submit your survey response.

Answered: 9 Skipped: 17